

**SUMMARISED MTFS**

Appendix 1a

	2011/12 £000's	2012/13 £000's	2013/14 £000's	2014/15 £000's	2015/16 £000's
Allocated Budget	181,828	180,603	172,139	173,189	173,237
Reversal of one year funding cut(now permanent)	1,809				
Original	183,637	180,603	172,139	173,189	173,237
Revised Allocated Budget	-	181,613	172,992	174,859	173,237
<b>Other Commitments/Cost Pressures</b>					
Loss of BCU Grant	757	-	-	-	-
Loss of Crime Fighting Fund	3,962	-	-	-	-
Reduction in DIP Funding	127	-	-	-	-
Capital financing and revenue consequences of capital schemes	163	1,922	781	1,470	769
Identified pay and non pay pressures	2,076	128	155	-	-
Previously approved business cases	- 81	52	46	473	-
Lg Superan-Triennial Valuation	-	365	365	400	-
Business Development	300	500	500	-	-
Business Development (2010/11) Reduction of £882k Less TSU £110K	- 772	-	-	-	-
Estimated Regional Working	100	15	-	-	-
<b>APPROVED ON 15 FEBRUARY 2011</b>	<b>6,632</b>	<b>2,726</b>	<b>1,755</b>	<b>1,397</b>	<b>769</b>
Capital financing and revenue consequences of capital schemes changes	- 610	- 1,091	435	- 949	231
Identified pay and non pay pressures	1,620	808	258	-	-
<b>TOTAL OTHER COMMITMENTS/COST PRESSURES REVISED</b>	<b>7,642</b>	<b>2,443</b>	<b>2,448</b>	<b>448</b>	<b>1,000</b>
<b>Cost Savings (Removal of one year/set up costs)</b>					
Previously approved cost savings	- 681	- 91	- 134	10	-
BWFM and Choices Savings	- 5,492	- 1,952	- 273	-	-
Balance required to Balance Annual Budget	- 5,163	- 9,147	- 1,651	- 4,623	- 1,494
<b>APPROVED ON 15 FEBRUARY 2011</b>	<b>- 11,336</b>	<b>- 11,190</b>	<b>- 2,058</b>	<b>- 4,613</b>	<b>- 1,494</b>
Reversal of saving on Assimilation costs from Police Pay H/A	-	125	125	-	-
Additional Mitigation	-	-	-	- 722	- 231
<b>TOTAL COST SAVINGS(REMOVAL OF ONE YEAR/SET UP COST REVISED)</b>	<b>- 11,336</b>	<b>- 11,065</b>	<b>- 1,933</b>	<b>- 5,335</b>	<b>- 1,725</b>
<b>UNKNOWN</b>					
	-	-	-	-	-
<b>Contingency Fund</b>					
Part Year	-	-	1,353	2,288	2,381
Full Year	1,671	-	-	976	1,504
Non Pay Inflation	-	-	-	-	-
<b>TOTAL CONTINGENCY FUND</b>	<b>1,671</b>	<b>-</b>	<b>1,353</b>	<b>3,264</b>	<b>3,885</b>
<b>PERMANENT BUDGET REQUIREMENT ORIGINAL</b>	<b>180,603</b>	<b>172,139</b>	<b>173,189</b>	<b>173,237</b>	<b>176,397</b>
<b>PERMANENT BUDGET REQUIREMENT REVISED</b>	<b>181,613</b>	<b>172,992</b>	<b>174,859</b>	<b>173,237</b>	<b>176,397</b>
<b>NON PERMANENT BUDGET REQUIREMENT/SAVINGS</b>					
Anticipated minimum under spend 2011/12 Period 4 Revise & Review	- 1,000	-	-	-	-
Schemes Actioned From Reserves	-	-	-	-	-
<b>TOTAL NON PERMANENT BUDGET REQUIREMENT/SAVINGS</b>	<b>- 1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL BUDGET REQUIREMENT (ORIGINAL)</b>	<b>180,603</b>	<b>172,139</b>	<b>173,189</b>	<b>173,237</b>	<b>176,397</b>
<b>TOTAL BUDGET REQUIREMENT (REVISED)</b>	<b>180,613</b>	<b>172,992</b>	<b>174,859</b>	<b>173,237</b>	<b>176,397</b>
<b>Budget Settlement</b>	<b>180,223</b>	<b>172,139</b>	<b>173,189</b>	<b>173,237</b>	<b>176,397</b>
Difference in precept surplus	- 58	-	-	-	-
Reserves Funding to Support Base Budget	-	-	-	-	-
Current Year Approved Budget	180,165	172,139	173,189	173,237	176,397
Funding from Reserves (original)	58	-	-	-	-
Funding from Reserves (revised)	67	852	1,670	-	-
Funding for BWFM Savings Slippage from BWFM Reserve	380	-	-	-	-
<b>FUNDING AVAILABLE (ORIGINAL)</b>	<b>180,603</b>	<b>172,139</b>	<b>173,189</b>	<b>173,237</b>	<b>176,397</b>
<b>FUNDING AVAILABLE (REVISED)</b>	<b>180,612</b>	<b>172,991</b>	<b>174,859</b>	<b>173,237</b>	<b>176,397</b>
<b>SURPLUS/(DEFICIT) (ORIGINAL)</b>	<b>- 0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>
<b>SURPLUS/(DEFICIT) (REVISED)</b>	<b>- 0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PERFORMANCE IMPROVEMENT RESERVE**

**TEMPORARY FUNDS**

Appendix 1b

	BALANCE ON RESERVE	Appendix 1b				
		2011/12	2012/13	2013/14	2014/15	2015/16
<b>REVISED BALANCE BROUGHT FORWARD AS APPROVED BY P.A</b>		22,739	21,847	18,541	18,443	18,376
<b>REVISED BALANCE BROUGHT FORWARD</b>	28,970	26,302	22,543	21,234	19,498	19,432
Adjustment for Holding Account balances	-40	-51				
<b>REVISED BALANCE BROUGHT FORWARD</b>	28,930	26,251	22,543	21,234	19,498	19,432
<b>ACTIONED FROM RESERVES</b>						
<b>BAL AS PER REPORTED TO P.A</b>	-3,966	-1,635	0	0	0	0
Staffing for BWMF	-261					
Conversion Contingency - Lease for sensor house Beverley	-50					
Voluntary redundancy and pension strain costs	-2,479					
<b>AS PER LATEST MTFS</b>	-6,756	-1,635	0	0	0	0
<b>BAL AS PER REPORTED TO P.A ISSUED IN YEAR</b>	-992	-380	0	0	0	0
<b>REVISED TOTAL ISSUED IN YEAR</b>	-7,748	-2,073	0	0	0	0
<b>ACTIONED TO RESERVES</b>						
<b>BAL AS REPORTED TO P.A RETURNED IN YEAR</b>	133	0	0	0	0	0
<b>Further Action to Reserves</b>						
<b>REVISED RETURNED IN YEAR</b>	1,502	0	0	0	0	0
<b>TRANSFERRED (TO)/FROM OTHER RESERVES</b>						
Transfer from/to General Reserve (3% of Budget requirement)	-157					
<b>BAL AS REPORTED TO P.A</b>	-157	0	0	0	0	0
Transfer from/to General Reserve (3% of Budget requirement) AMENDMENT	83					
<b>REVISED BALANCE FOR TRANSFERS (TO)/FROM RESERVES</b>	-74	0	0	0	0	0
<b>BAL AS REPORTED TO P.A RECONCILED TO E-FINANCIALS</b>	23,948	22,359	21,847	18,541	18,443	18,376
<b>REVISED RECONCILED TO E-FINANCIALS</b>	22,610	24,178	22,543	21,234	19,498	19,432
<b>APPROVED RESERVE COMMITMENTS/TRANSFERS</b>						
<b>BAL AS REPORTED TO P.A</b>	-3,209	-519	-3,549	-66	-66	0
<b>TRANSFER BACK TO RESERVES</b>	3,209	-1,635	-1,309	-1,736	-66	0
<b>REVISED BAL AS WILL BE REPORTED TO P.A</b>	0	23,659	18,994	21,168	19,432	19,432
<b>TRANSFER FROM REVENUE BALANCES</b>						
<b>TRANSFER FROM REVENUE BALANCES APPROVED BY P.A</b>	2,000	0	0	0	0	0
Year end Surplus/(deficit) £3.692m, difference from above estimate at P.9	1,692					
<b>TOTAL TRANSFERS FROM REVENUE BALANCES</b>	3,692	0	0	0	0	0
Transfer from/to General Reserve (3% of Budget requirement) ORIGINAL		7	243	-31	-1	-95
Transfer from/to General Reserve (3% of Budget requirement) REVISED		479	-305	29	-189	-249
<b>BALANCE CARRIED FORWARD (APPROVED BY P.A)</b>	22,739	21,847	18,541	18,443	18,376	18,281
<b>REVISE BALANCE CARRIED FORWARD</b>	26,302	22,543	21,234	19,498	19,432	19,432

## Appendix 1c

CASHFLOW	2011/12	2012/13	2013/14	2014/15	2015/16
	£000's	£000's	£000's	£000's	£000's
<b>b/f</b>	<b>13,896</b>	<b>10,088</b>	<b>10,022</b>	<b>10,021</b>	<b>10,047</b>
<b>Cash In</b>					
From Revenue Budget	180,165	172,139	173,189	173,237	176,397
ICELANDIC	1,114	794			
Police Pension Top Up 2010/11	3,891				
Minimum Anticipated 2011/12 Underspend	0				
Capital Grant Income	1,300	1,900	1,700	1,700	1,700
New / Cashflow Debt Drawdown	15,840	16,660	11,800	9,100	7,770
Reserves Funding					
<b>Cash Out</b>					
From Revenue Budget	-181,613	-172,992	-174,859	-173,237	-176,397
Capital Expenditure slipped from 2009/10 to 2010/11 not Pre Approved					
Capital Expenditure	-21,971	-16,755	-8,226	-8,342	-7,267
Payment of Compensatory Grant Provision	-400	-280	-160	-40	0
Reserves Funding	-2,836	-1,278	-1,735	29	172
New / Cashflow Debt Repaid	0	-1,584	-3,250	-4,430	-5,340
Difference between debt repayment and MRP	621	1,249	1,461	1,928	2,870
<b>balance</b>	<b>10,008</b>	<b>9,942</b>	<b>9,942</b>	<b>9,967</b>	<b>9,951</b>
<b>Interest</b>	0.80%	80	80	80	80
<b>c/f</b>	<b>10,088</b>	<b>10,022</b>	<b>10,021</b>	<b>10,047</b>	<b>10,031</b>
<b>Loan 1</b>					
Working Capital Loan	£15,840	£14,256	£12,672	£11,088	£9,504
Rate	1.17%	3.50%	3.50%	3.50%	3.50%
Tenure	10				
Full Year					
Part Year					
Interest	£185	£499	£444	£388	£333
Capital Repayment	£1,584	£1,584	£1,584	£1,584	£1,584
<b>Notes</b>					
<b>Loan 2</b>					
Working Capital Loan	£16,660	£14,994	£13,328	£11,662	
Rate	2.63%	3.50%	3.50%	3.50%	
Tenure	10				
Full Year					
Part Year					
Interest	£437	£525	£466	£408	
Capital Repayment	£1,666	£1,666	£1,666	£1,666	
<b>Loan 3</b>					
Working Capital Loan	£11,800	£10,620	£9,440		
Rate	2.63%	3.50%	3.50%		
Tenure	10				
Full Year					
Part Year					
Interest	£310	£372	£330		
Capital Repayment	£1,180	£1,180	£1,180		
<b>Loan 4</b>					
Working Capital Loan	£9,100	£8,190			
Rate	2.66%	3.50%			
Tenure	10				
Full Year					
Part Year					
Interest	£242	£287			
Capital Repayment	£910	£1,666			
<b>Loan 5</b>					
Working Capital Loan	£7,770				
Rate	3.50%				
Tenure	10				
Full Year					
Part Year					
Interest	£272				
Capital Repayment	£1,666				
Interest	£185	£936	£1,278	£1,469	£1,630
Drawdown	£15,840	£16,660	£11,800	£9,100	£7,770
Repaid	£1,584	£3,250	£4,430	£5,340	£7,762
MTFS Additional INTEREST	£185	£751	£342	£190	£161
New Debt @ Year End	£15,840	£30,916	£39,466	£44,136	£46,566

## Appendix 2

### CAPITAL PROGRAMME

1. The capital programme was approved by the Police Authority at its meeting on 15<sup>th</sup> February 2011. The programme was revised and full details were included within the Treasury Management Strategy Statement (TMSS) approved by the Police Authority on 22 March 2011.
2. Details of the revised estimates are set out below showing the changes from the approved Programme.

CAPITAL SCHEME	2011/12 £	2012/13 £	2013/14 £	2014/15 £	2015/16 £	2016/17 £
<b>Building Improvements</b>						
<b>Clough Road Custody &amp; D Div HQ.</b>						
Approved	15,170,800	12,174,760	659,600	0	0	0
Changes						
Contract Award	(255,899)	(3,296,843)	108,819	0	0	0
<b>TOTAL</b>	<b>14,914,901</b>	<b>8,877,917</b>	<b>769,419</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Estates Strategy*</b>						
Approved	2,427,056	5,284,923	2,970,890	4,800,390	3,059,731	0
Changes						
Realignment/ new requirements.	362,000	250,000	250,000	250,000	895,000	551,712
<b>TOTAL</b>	<b>2,789,056</b>	<b>5,534,923</b>	<b>3,220,890</b>	<b>5,050,390</b>	<b>3,954,731</b>	<b>551,712</b>
<b>TOTAL ESTATES STRATEGY</b>	<b>17,703,957</b>	<b>14,412,840</b>	<b>3,990,309</b>	<b>5,050,390</b>	<b>3,954,731</b>	<b>551,712</b>
<b>IT/Communications</b>						
Approved	1,203,880	252,000	152,000	462,000	542,000	0
Changes						
Approved Slippage	6,300	50,000	0	0	0	0
Additions	0	0	0	0	0	1,300,000
<b>Airwave</b>	<b>100,000</b>					<b>1,500,000</b>
<b>IT/Computers</b>						
Approved	1,700,000	1,500,000	3,300,000	1,900,000	1,900,000	0
Changes	0	0	0	0	0	0
Approved Slippage	483,260	0	0	0	0	0
Additions	0	0	0	0	0	2,150,000
<b>TOTAL I.T</b>	<b>3,493,440</b>	<b>1,802,000</b>	<b>3,452,000</b>	<b>2,362,000</b>	<b>2,442,000</b>	<b>4,950,000</b>
<b>Vehicles and Equipment</b>						
Approved	1,968,100	1,357,770	1,539,080	1,490,220	2,221,420	0
Approved Slippage	211,960					
Additions	12,000					870,000
Choices transport review	(1,418,100)		(755,080)			0
		(817,770)		(560,220)	(1,351,420)	
<b>TOTAL VEHICLES AND EQUIPMENT</b>	<b>773,960</b>	<b>540,000</b>	<b>784,000</b>	<b>930,000</b>	<b>870,000</b>	<b>870,000</b>

<b>TOTAL CAPITAL</b>	<b>21,971,357</b>	<b>16,754,840</b>	<b>8,226,309</b>	<b>8,342,390</b>	<b>7,266,731</b>	<b>6,371,712</b>
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FUNDING						
Grant	1,300,000	1,900,000	1,700,000	1,700,000	1,700,000	1,700,000
Borrowing	20,671,357	14,854,840	6,526,309	6,642,390	5,566,731	4,671,712
<b>TOTAL FUNDING</b>	<b>21,971,357</b>	<b>16,754,840</b>	<b>8,226,309</b>	<b>8,342,390</b>	<b>7,266,731</b>	<b>6,371,712</b>

\* Other Estates Strategy includes the provision for the Blue Lights facility/Riverside NPT base which will be considered in a report to the Resources Committee on 20 September 2011 and the Refurbishment of Force HQ Data Centre referred to at item 12 on this agenda together with other costs associated with the revised strategy.